# **PUBLIC DISCLOSURE COPY**

### PLEASE FILE IN A SAFE PLACE

## ARMANINO LLP

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### PUBLIC DISCLOSURE COPY

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2022 calendar year, or tax year beginning JUL 1 2022 and ending JUN 30 C Name of organization Check if applicable: D Employer identification number Address change AVANCE, INC. Name change 91-2074499 Doing business as Initial return E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Final return/ termin-ated 824 BROADWAY STREET 204 210-270-4630 65,772,257. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return SAN ANTONIO, TX 78215 STMT 1 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: ELIDA GONZALES X Yes for subordinates? No SAME AS C ABOVE H(b) Are all subordinates included? X Yes Tax-exempt status: X 501(c)(3) 527 501(c) ( (insert no.) 4947(a)(1) or If "No," attach a list. See instructions J Website: N/A H(c) Group exemption number **K** Form of organization: X Corporation Trust Association Other L Year of formation: 1973 M State of legal domicile: TX Part I Summary Briefly describe the organization's mission or most significant activities: TO STRENGTHEN FAMILIES IN AT Activities & Governance RISK COMMUNITIES THROUGH PARENT EDUCATION AND SUPPORT PROGRAMS 2 if the organization discontinued its operations or disposed of more than 25% of its net assets. 44 3 Number of voting members of the governing body (Part VI, line 1a) 3 44 Number of independent voting members of the governing body (Part VI, line 1b) 4 4 0 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 2522 Total number of volunteers (estimate if necessary) 6 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 60,356,817. 65,664,611. Contributions and grants (Part VIII, line 1h) 8 Revenue 0. Program service revenue (Part VIII, line 2g) 5,865 50,402. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 32,544 -94,092. 11 60,395,226 65 620 921. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 40,000. 40,000. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 38,211,289. 39,213,996. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) 18 091 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 21,645,637. 24,762,492. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 59,915,017. 64,016,488. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 480,209. 1,604,433. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** Ы 11,319,048 19,366,987. Total assets (Part X, line 16) 3,648,542 10,092,944. 21 Total liabilities (Part X, line 26) 7,670,506. 三年 9,274,043. Net assets or fund balances. Subtract line 21 from line 20 ... Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign ELIDA GONZALES, CFO Here Type or print name and title Date PTIN Check Print/Type preparer's name Preparer's signature MATTHEW PETROSKI MATTHEW PETROSKI 01/30/24 P00853132 Paid Firm's name ARMANINO LLP 94-6214841 Preparer Firm's EIN

No

X Yes

Phone no.972-661-1843

Firm's address 15950 N. DALLAS PKWY, #600

DALLAS, TX 75248

May the IRS discuss this return with the preparer shown above? See instructions

Use Only

Form 990 (2022) AVANCE, INC. 91-2074499 Page 2
Part III | Statement of Program Service Accomplishments

ı aı	otatement of Frogram Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	AVANCE CREATES PATHWAYS TO ECONOMIC MOBILITY FOR PREDOMINATELY LATINO
	FAMILIES THROUGH HIGH QUALITY, CULTURALLY RESPONSIVE, TWO-GENERATION
	PROGRAMMING THAT ENSURES SCHOOL-READINESS FOR YOUNG CHILDREN AND
	OPPORTUNITIES FOR PARENTS TO BUILD SOCIAL AND ECONOMIC CAPITAL.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$48,307,446. including grants of \$9 (Revenue \$9)
	SCHOOL READINESS PROGRAMS: HEAD START AND EARLY HEAD START
	- HEAD START - THE HEAD START PROGRAM PROVIDES COMPREHENSIVE SERVICES
	TO LOW-INCOME CHILDREN (AGES 3-4) THROUGH A CENTER-BASED SERVICES
	PROGRAM OPTION. HEAD START PROVIDES CHILDREN WITH COMPREHENSIVE
	EDUCATION, HEALTH, DEVELOPMENTAL, FAMILY SUPPORT, AND FAMILY ENGAGEMENT
	SERVICES. HEAD START PROMOTES SCHOOL READINESS AND GAUGES THE PROGRESS
	AND OUTCOMES OF CHILDREN.
	- EARLY HEAD START - THE EARLY HEAD START PROGRAM PROVIDES LOW-INCOME
	INFANTS AND TODDLERS (AGES 0-3) WITH HOME-BASED AND CENTER-BASED
	SERVICE PROGRAM OPTIONS. THE EARLY HEAD START PROGRAMS ENHANCE
	CHILDREN'S PHYSICAL, SOCIAL, EMOTIONAL, AND COGNITIVE DEVELOPMENT; AND
	PROMOTES PRENATAL ENGAGEMENT ON ALL LEVELS. EARLY HEAD START PROMOTES
4b	(Code:) (Expenses \$
	FAMILY SUPPORT AND EDUCATION PROGRAMS:
	- PARENT-CHILD EDUCATION PROGRAM (PCEP) - THIS PROGRAM FOSTERS
	PARENTING KNOWLEDGE AND SKILLS THAT DIRECTLY IMPACT CHILDREN'S
	DEVELOPMENT, WHILE ALSO EMPOWERING PARENTS TO ACHIEVE THEIR OWN
	EDUCATIONAL AND PROFESSIONAL GOALS. PCEP OFFERS A TWO-GENERATION  APPROACH THAT CAPITALIZES ON PARENTS' STRENGTH AND LOVE TO HELP THEM
	BECOME THE BEST TEACHERS AND STEWARDS OF THEIR CHILDREN'S SUCCESS.
	- SERVICES TO FATHERS - THIS PROGRAM IS COMMITTED TO ENABLING FATHERS
	TO BECOME INVOLVED AND LOVING DADS, ENHANCING FAMILY UNITY, INCREASING
	THE FATHER'S ROLE IN THEIR CHILDREN'S EDUCATION, AND IMPROVING
	INTERPERSONAL RELATIONSHIPS AMONG COUPLES.
	- HEALTHY MARRIAGE - THE FOCUS OF THIS INITIATIVE IS TO HELP HISPANIC
4c	(Code:) (Expenses \$ 542,259. including grants of \$ ) (Revenue \$ )
70	NUTRITION PROGRAMS:
	CHILD AND ADULT CARE FOOD PROGRAM - PROVIDES DAILY BREAKFAST, SNACK AND
	LUNCH SERVED FAMILY STYLE TO ALL CHILDREN ENROLLED IN OUR LICENSED
	CHILDCARE FACILITIES. THE MENUS ARE DEVELOPED BY A LICENSED DIETICIAN
	MEETING ALL THE FOOD REQUIREMENTS OF THE TEXAS DEPARTMENT OF
	AGRICULTURE FOR NUTRITIOUS AND HEALTHY MEALS.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses 56,308,937.

17540130 701245 121407.03

91-2074499

# Form 990 (2022) AVANCE, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
Ŭ	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	٣		
U		ء ا		x
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			<sub>v</sub>
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			l
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
ч	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	٠٠		
u		11d	х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX		X	<del>                                     </del>
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	$\vdash$
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	١	v	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	-
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	—
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
=	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	,	19		x
20a	complete Schedule G, Part III	20a		X
	• •	20a 20b		<del></del>
b O4	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	ZUD		$\vdash$
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	۱	v	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	Х	

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## Form 990 (2022) AVANCE, INC. Part IV | Checklist of Required Schedules (continued)

	Continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		162	INO
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u></u>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			v
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	OEL		х
26	Schedule L, Part I  Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	25b		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		v	
9E -	Part V, line 1	34	Х	х
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?  If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35a		
b	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	330		
-	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  Ta  On the number of Forms W 3G included on line 1a. Fater 0, if not applicable			
b	Enter the number of Pornis W-2G included of fine 1a. Enter -0-11 not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Х	
	(garriening) miningo to prizo willioto:	1 10		1

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Form 990 (2022)

O22) AVANCE, INC.

Statements Regarding Other IRS Filings and Tax Compliance (continued) 91-2074499 Part V

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return	<b>2a</b> 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?	2b		
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	uthority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccount)?	4a		Х
b	If "Yes," enter the name of the foreign country				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Form 114, Report of Foreign Bank and Financial Actions for FinCEN Foreign Bank and Financial Actions for F	ccounts (FBAR).			
5a			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction		5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the				
	any contributions that were not tax deductible as charitable contributions?		<u>6a</u>		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributi	· ·			
_	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).		_	v	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser		7a	X	
b			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	•			X
لم	to file Form 8282?	7d	7c		A
d	If "Yes," indicate the number of Forms 8282 filed during the year	•	7e		Х
e f	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra		7 <del>6</del>		x
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		7g		
9 h	If the organization received a contribution of qualified intellectual property, and the organization mered in the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, airplanes,		79 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained				
			8		
9	Sponsoring organizations maintaining donor advised funds.				
а	Did the appropriate and a second control of the second control of		9a		
b			9b		
10	Section 501(c)(7) organizations. Enter:				
а	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Section 501(c)(12) organizations. Enter:				
а	Gross income from members or shareholders	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against				
	amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the	المدا			
	organization is licensed to issue qualified health plans	13b			
	Enter the amount of reserves on hand	13c	44-		Х
14a	· · · · · · · · · · · · · · · · · · ·		14a		
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedules the exception (1960 tax on payments) of more than \$1,000,000 in remune		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner		15		х
	excess parachute payment(s) during the year?  If "Yes," see the instructions and file Form 4720, Schedule N.		15		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	16		х
IU	If "Yes," complete Form 4720, Schedule O.	IIICOITIC!	10		
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac	tivities			
.,	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		17		
	If "Yes." complete Form 6069.		<b>'</b>		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			Х
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 44			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
<u> </u>	organization's mailing address?  f "Yes." provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		T.,	Γ
40			Yes	No X
	Did the organization have local chapters, branches, or affiliates?	10a		
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	406		
44-	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Λ	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	100	х	
12a	, , , , , , , , , , , , , , , , , , ,	12a 12b	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe	120		
С		12c	х	
13	on Schedule O how this was done  Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
b	Other officers or key employees of the organization	15b	Х	
_	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filedNONE			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)	s only)	availal	ole
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website X Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	ELIDA GONZALES - 210-270-4630			
	824 BROADWAY STREET 204 SAN ANTONIO TX 78215			

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
   List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)  Name and title	(B) Average hours per	(do		Pos heck	ition	than o	one n an	(D)  Reportable compensation	(E)  Reportable compensation	<b>(F)</b> Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer P	Key employee	Highest compensated 5		from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	other compensation from the organization and related organizations
(1) DR. TERESA GRANILLO	1.00									
NATIONAL CEO	39.00			Х				0.	200,396.	10,798.
(2) LUZ FLORES	40.00	-						150 100	_	0.165
HOUSTON EXECUTIVE DIRECTOR	40.00			Х				178,188.	0.	9,165.
(3) KAVIN A. MONTGOMERY	40.00	-						1.65 000	_	10.006
HOUSTON CHIEF ADMINISTRATOR	40.00			Х				165,922.	0.	10,906.
(4) SUSAN S. THOMPSON	40.00	-						1.60.040		2 502
SAN ANTONIO EXECUTIVE DIRECTOR	40.00			Х				160,949.	0.	3,703.
(5) CINDY TRAN HOUSTON CFO	40.00	1		ļ				146 136	0	10 500
(6) ELIDA GONZALES	1.00			Х				146,136.	0.	10,580.
NATIONAL CFO	39.00	1		х				0.	132 107	9 070
(7) VANESSA MALDONADO	40.00			_				0.	132,197.	9,070.
DALLAS EXECUTIVE DIRECTOR(THRU 2/202	40.00	1		х				119,182.	0.	6,876.
(8) MARIA YESENIA GONZALEZ	40.00							113,102.	•	0,070.
SAN ANTONIO CHIEF PROGRAMS OFFICER	10.00	1				x		111,579.	0.	9,617.
(9) JERI GEORGE	40.00									,,,,,,
SAN ANTONIO CHIEF HR OFFICER		1		x				108,226.	0.	9,564.
(10) CATALINA GONZALEZ MORIN	40.00									,,,,,,,
HOUSTON SENIOR DIRECTOR OF HR		1				x		106,232.	0.	9,219.
(11) CRISTINA GARZA	40.00							,		
AUSTIN EXECUTIVE DIRECTOR		1		х				101,478.	0.	9,411.
(12) JULIA MOSS	40.00							·		,
SAN ANTONIO CHIEF OPERATIONS OFFICER		1				x		104,335.	0.	1,458.
(13) TANYA RODRIGUEZ	40.00									
SAN ANTONIO CFO/DIRECTOR OF ANALYTIC				х				87,523.	0.	9,103.
(14) MICHELLE HYDE	40.00									
SAN ANTONIO CFO (THRU 9/2022)				х				73,108.	0.	5,584.
(15) ANA LORENA CARRASCO	1.00									
NATIONAL REGIONAL DIRECTOR	39.00			Х				0.	68,159.	8,678.
(16) LAURA FUENTES	40.00									
SAN ANTONIO CFO (THRU 11/2022)				Х				27,223.	0.	708.
(17) SANTIAGO JORBA	1.00	1								
DALLAS BOARD CHAIR		Х		Х				0.	0.	0.
										Earm 990 (2022)

232007 12-13-22 Form **990** (2022)

Form 990 (2022) AVANCE, INC.									91-207449	Page <b>o</b>
Part VII   Section A. Officers, Directors, Tru	stees, Key Emp	oloy	ees,	and	l Hiç	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average	(do		Pos		l than d	ono	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	son i	s both	n an	compensation	compensation	amount of
	week		cer ar	nd a d	recto	r/trus	tee)	from	from related	other
	(list any	rector						the	organizations	compensation
	hours for related	or di	e e			ated		organization	(W-2/1099-MISC/	from the
	organizations	ustee	trust		e e	Suedu		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	organization and related
	below	lual tr	tional		ploye	st con	_	1099-NEC)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(18) LISA TOMAKA	1.00				_					
AUSTIN BOARD CHAIR		Х		Х				0.	0.	0.
(19) JASON WESTENSKOW	2.00									
SAN ANTONIO BOARD CHAIR		Х		Х				0.	0.	0.
(20) DAVID VASSAR	1.00									
HOUSTON BOARD CHAIR		Х		Х				0.	0.	0.
(21) MARIA CANTU HEXSEL	1.00									
AUSTIN VICE CHAIR		Х		Х				0.	0.	0.
(22) GREGORIO FLORES	1.00									
SAN ANTONIO VICE-CHAIR		Х		Х				0.	0.	0.
(23) NICOLE MCZEAL WALTERS	1.00									
HOUSTON VICE CHAIR		Х		Х				0.	0.	0.
(24) MARIA ACEVES	1.00									
DALLAS SECRETARY (THRU 10/2022)		Х		Х				0.	0.	0.
(25) VANESSA SANTAMARIA DAITON	1.00									
AUSTIN SECRETARY		Х		Х				0.	0.	0.
(26) ILIANA ALANIS	1.00									
SAN ANTONIO SECRETARY		Х		Х				0.	0.	0.
1b Subtotal								1,490,081.	400,752.	124,440.
c Total from continuation sheets to Part V		0.	0.	0.						
d Total (add lines 1b and 1c)								1,490,081.	400,752.	124,440.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
	Description of services	Compensation
CHILDCARE CAREERS, LLC, 2000 SIERRA POINT		
PKWY, SUITE 702, BRISBANE, CA 94005	SUBSTITUTE TEACHERS	1,584,269.
AMBASSADOR SERVICES, LLC, 11710 NORTH		
FREEWAY, SUITE 200, HOUSTON, TX 77060	CUSTODIAL SERVICES	748,456.
TOP BOX, 142 CHULA VISTA DR STE 250, SAN		
ANTONIO, TX 78232	IT SERVICES	476,698.
PSE CONTRACTING		
1825 S WW WHITE R, SAN ANTONIO, TX 78220	RENOVATION CONTRACT SERVICES	471,315.
FAMILY SERVICE ASSOCIATION		
702 SAN PEDRO, SAN ANTONIO, TX 78212	SUBSTITUTE TEACHERS	386,381.
2 Total number of independent contractors (including but not limited t	to those listed above) who received more than	
\$100,000 of compensation from the organization	10	
and plant that anomaly a government and all the	L	- 000

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2022)

10

Form 990 AVANCE, INC. 91-2074499

Form 990 AVANCE, IN	IC.								91-20744	199
Part VII Section A. Officers, Directors,	Trustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (	Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(cl			that		ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) DURWESH KHALFE	line)	п	lus	#0	Ke	Hi	요			
HOUSTON SECRETARY	1.00	X		x				0.	0.	(
	1.00	Λ		^				0.	٥.	
(28) ALICE RODRIGUEZ	1.00			,,				,	0	,
DALLAS SECRETARY/TREASURER	1.00	Х		Х				0.	0.	(
(29) JORGE PADILLA	1.00									
AUSTIN TREASURER		Х		Х				0.	0.	(
(30) MARY BAILEY	2.00									
SAN ANTONIO TREASURER		Х		Х				0.	0.	(
(31) KEITH ARGUETA	1.00									
HOUSTON TREASURER		Х		Х				0.	0.	(
(32) TONDA BROWN	1.00									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(33) RUBEN D. CAMPOS	0.50									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(34) ROBERT ECHAVARRIA	1.50									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(35) SAMANTHA GALLEGOS	1.00									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(36) KAREN MAWYER	1.50									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(37) LUCAS O'BRIEN	1.00									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(38) MICHAEL ZACHO	1.00									
SAN ANTONIO DIRECTOR		х						0.	0.	(
(39) JOEL PEREZ	1.00									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(40) LENA DELGADO	1.00									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(41) BONNIE MAIR	1.00									
SAN ANTONIO DIRECTOR		Х						0.	0.	(
(42) FRED GAONA	1.00									
DALLAS DIRECTOR (THRU 2/2023)		х						0.	0.	C
(43) JEROME PRINCE	1.00									
DALLAS DIRECTOR		х						0.	0.	(
(44) JESSICA BASS BOLANDER	1.00							•	•	
DALLAS DIRECTOR		х						0.	0.	(
(45) RYAN RAMIREZ	1.00	† <u> </u>						•	•	
DALLAS DIRECTOR	1.00	х						0.	0.	(
(46) YESENIA CARDOZA RAMIREZ	1.00	-23	$\vdash$					· · ·	0.	
DALLAS DIRECTOR	1.00	Х						0.	0.	,
ATTENT DIVICION	1	Δ.	ı		i l	ı	1	ı	U.	(

Form 990 AVANCE, INC. 91-2074499

Dood VIII										199
Part VII   Section A. Officers, Directors, 7	rustees, Key Er	nplo	yee	s, a	nd H	ligh	est (	Compensated Employe	es (continued)	<b>-</b>
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(c	(check all that ap					compensation	compensation	amount of
	per week (list any	tor				ployee		from the organization	from related organizations (W-2/1099-MISC)	other compensation from the
	hours for related	e or director	stee			Highest compensated employee		(W-2/1099-MISC)	(11 27 1000 111100)	organization and related
	organizations	truste	al trus		yee	om per				organizations
	below	Individual trustee	Institutional trustee	Je .	Key employee	nest co	ner			
	line)	Indi	Insti	Officer	Key	High	Former			
(47) STEPHANIE BERGARA	1.00									
AUSTIN DIRECTOR		Х						0.	0.	0
(48) CRISTINA AYALA GOMEZ	1.00									
AUSTIN DIRECTOR		Х						0.	0.	0
(49) LEONOR VARGAS	1.00									
AUSTIN DIRECTOR		Х						0.	0.	0
(50) YAJAIRA MUNOZ	1.00									
AUSTIN DIRECTOR		Х						0.	0.	0
(51) BELINDA ARAMBULA	1.00									
AUSTIN DIRECTOR		Х						0.	0.	0
(52) SUSANA CASTILLO	1.00	-								
AUSTIN DIRECTOR		Х						0.	0.	0
(53) JULIO DE LA LLATA	1.00	-								
AUSTIN DIRECTOR (THRU 6/2023)		Х						0.	0.	0
(54) ALMA RUIZ	1.00	-						_	_	_
AUSTIN DIRECTOR (THRU 1/2023)	1 00	Х				_		0.	0.	0
(55) EVELYN BEAN	1.00	١							_	
HOUSTON DIRECTOR	1 00	Х						0.	0.	0
(56) CARINA BENAVIDES	1.00	Ţ						0.	_	_
HOUSTON DIRECTOR (57) ANA P. SALINAS	1.00	Х						0.	0.	0
HOUSTON DIRECTOR	1.00	X						0.	0.	0
(58) ROGELIO MARROQUIN	1.00	Λ						0.	٠.	0
HOUSTON DIRECTOR	1.00	x						0.	0.	0
(59) IFE GBOSI	1.00	Α.						0.	· ·	•
HOUSTON DIRECTOR	1.00	x						0.	0.	0
(60) CLAUDIA ORTEGA-HOGUE	1.00								· ·	
HOUSTON DIRECTOR	1.00	х						0.	0.	0
(61) ELLIOTT WITNEY	1.00									_
HOUSTON DIRECTOR		х						0.	0.	0
(62) SANDEEP KIBEY	1.00							-		
HOUSTON DIRECTOR		х						0.	0.	0
(63) JESSICA GONZALEZ	1.00									
HOUSTON DIRECTOR		х						0.	0.	0
(64) MARIA E. PEREZ	1.00									
HOUSTON DIRECTOR		х	L	L	L	L	L	0.	0.	0

91-2074499

Form 990 (2022) AVANCE, INC.

Part VIII Statement of Revenue

		Check if Schedule O	onta	ains a	response	or note to any lin	e in this Part VIII			
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
SS	1	a Federated campaigns			1a	1,947,606.				300110110 0 12 0 1 1
ant					1b					
جَ جَ		b Membership dues c Fundraising events			1c	317,915.				
fts,		d Related organizations			1d	229,161.				
ية إق		e Government grants (contri			1e	58,965,436.				
Sin		f All other contributions, gifts,				,,				
e ti		similar amounts not included			1f	4,204,493.				
음물		Noncash contributions included in I			1g \$	5,000.				
Contributions, Gifts, Grants and Other Similar Amounts		h Total. Add lines 1a-1f	iiics i	a-11	<u>'9</u>  Ψ	, , , , , , ,	65,664,611.			
<u> </u>						Business Code	, ,			
ø.	2	a								
Š.		b								
Ser		c								
E S		d								
Program Service Revenue		e								
F.	1	f All other program service	rever	nue						
		<b>-</b>								
	3	Investment income (includ	ling o	divider	nds, intere	est, and				
		other similar amounts)					45,052.			45,052.
	4	Income from investment o	f tax	-exem	pt bond p	proceeds				
	5	Royalties	·							
				(i	) Real	(ii) Personal				
	6	a Gross rents	6a							
	-	<b>b</b> Less: rental expenses	6b							
		c Rental income or (loss)	6с							
		d Net rental income or (loss)								
	7	a Gross amount from sales of		(i) S	ecurities	(ii) Other				
		assets other than inventory	7a			5,350.				
		<b>b</b> Less: cost or other basis								
une		and sales expenses	7b			0.				
eve		c Gain or (loss)	7с			5,350.	5,350.			5,350.
ther Revenue		d Net gain or (loss)					5,330.			5,330.
Ę.	8	a Gross income from fundraisir including \$								
0		contributions reported on								
		Part IV, line 18				56,744.				
		<b>b</b> Less: direct expenses				<u> </u>				
		c Net income or (loss) from				, , ,	-94,592.			-94,592.
		a Gross income from gamin					,			
	- '	Part IV, line 19								
		b Less: direct expenses				,				
		c Net income or (loss) from								
		a Gross sales of inventory, le								
		and allowances			10	а				
		<b>b</b> Less: cost of goods sold				o				
		c Net income or (loss) from	sales	of inv	entory .					
<sub>ω</sub>						Business Code				
Miscellaneous Revenue	11	a EXTERNAL PARENTING	TRA	INING	<u> </u>	900099	500.	500.		
ane	I	b								
Sev.		c								
Mis		d All other revenue								
		e Total. Add lines 11a-11d					500.		-	
	12	Total revenue. See instruction	ns				65,620,921.	500.	0.	-44,190.

232009 12-13-22

# Form 990 (2022) AVANCE, INC. Part IX Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must comp	lete all columns. All othe	r organizations must con	nplete column (A).	
	Check if Schedule O contains a respon-				X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	40,000.	40,000.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,197,611.	123,925.	1,013,751.	59,935.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	20 220 454	25 225 722	2 224 456	011 505
7	Other salaries and wages	30,339,474.	26,906,793.	3,221,156.	211,525
8	Pension plan accruals and contributions (include	205 642	207 422	25.214	4 504
	section 401(k) and 403(b) employer contributions)	325,643.	287,138.	36,914.	1,591
9	Other employee benefits	4,387,284.	4,048,859.	325,697.	12,728
10	Payroll taxes	2,963,984.	2,591,766.	347,952.	24,266
11	Fees for services (nonemployees):				
a	Management	75 545	42 612	22.022	
	Legal	75,545. 319,120.	42,613.	32,932. 319,120.	
	Accounting	319,120.		319,120.	
	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.)	11,585,314.	10,751,529.	733,706.	100,079.
12	Advertising and promotion	3,561.	2,283.	700,700.	1,278.
13	Office expenses	788,850.	680,888.	95,893.	12,069
14	Information technology	76,643.	62,287.	14,356.	
15	Royalties	/			
16	Occupancy	4,931,366.	4,594,080.	328,561.	8,725.
17	Travel	244,523.	218,961.	25,019.	543.
18	Payments of travel or entertainment expenses	, -	, -	, -	
.0	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	105,536.	90,933.	13,216.	1,387.
20	Interest	6,390.	,	3,118.	3,272.
21	Payments to affiliates	281,821.	79,220.	202,601.	•
22	Depreciation, depletion, and amortization	538,862.	538,069.	793.	
23	Insurance	266,745.	234,741.	30,596.	1,408.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	SUPPLIES	3,443,935.	3,299,407.	141,681.	2,847.
b	STAFF DEVELOPMENT	914,891.	734,834.	172,169.	7,888
С	EQUIP. RENTAL/MAINTENAN	717,345.	576,157.	138,633.	2,555.
d	CLIENT FEES	378,505.	378,205.		300
е	All other expenses	83,540.	26,249.	24,491.	32,800
25	Total functional expenses. Add lines 1 through 24e	64,016,488.	56,308,937.	7,222,355.	485,196
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

AVANCE, INC. 91-2074499 Page **11** 

Form 990 (2022)
Part X Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or	note to any	line in this Part X			
					<b>(A)</b> Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			2,012,999.	1	3,633,344
	2	Savings and temporary cash investments			3,312,470.	2	2,938,709
	3	Pledges and grants receivable, net			3,441,161.	3	3,096,204
	4	Accounts receivable, net			124,800.	4	103,279
	5	Loans and other receivables from any curren					
		trustee, key employee, creator or founder, su	bstantial co	ontributor, or 35%			
		controlled entity or family member of any of t	hese perso	ns		5	
	6	Loans and other receivables from other disqu	ualified pers				
		under section 4958(f)(1)), and persons descri	bed in secti	ion 4958(c)(3)(B)		6	
y,	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	Duran sid some server and defended by the source			335,717.	9	290,818
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	13,459,862.			
	b	Less: accumulated depreciation		10,057,533.	2,075,161.	10c	3,402,329
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, lir				12	
	13	Investments - program-related. See Part IV, lii				13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11			16,740.	15	5,902,304
	16	<b>Total assets.</b> Add lines 1 through 15 (must e		1	11,319,048.	16	19,366,987
	17	Accounts payable and accrued expenses			2,670,463.	17	2,371,781
	18	Grants payable				18	
	19	Deferred revenue			978,079.	19	1,818,976
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Comple		1		21	
,,	22	Loans and other payables to any current or fo					
Ė		trustee, key employee, creator or founder, su					
Liabilities		controlled entity or family member of any of t				22	
Ë	23	Secured mortgages and notes payable to un	•			23	
	24	Unsecured notes and loans payable to unrela		· · · · · · · · · · · · · · · · · · ·		24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on li					
		of Schedule D	•		0.	25	5,902,187
	26	Total liabilities. Add lines 17 through 25		1	3,648,542.	26	10,092,944
		Organizations that follow FASB ASC 958, o					· · ·
es		and complete lines 27, 28, 32, and 33.					
auc	27	Net assets without donor restrictions			6,062,653.	27	7,117,034.
Bai	28	Net assets with donor restrictions			1,607,853.	28	2,157,009.
힏		Organizations that do not follow FASB ASG					
┇│		and complete lines 29 through 33.	,	_			
ō	29	Capital stock or trust principal, or current fun	ds			29	
sets	30	Paid-in or capital surplus, or land, building, or				30	
Ass	31	Retained earnings, endowment, accumulated				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			7,670,506.	32	9,274,043.
_	33	Total liabilities and net assets/fund balances			11,319,048.	33	19,366,987.

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	65	,620,	921.
2	Total expenses (must equal Part IX, column (A), line 25)	2	64	,016,	488.
3	Revenue less expenses. Subtract line 2 from line 1	3	1	,604,	433.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	7	,670,	506.
5	Net unrealized gains (losses) on investments	5		_	896.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	9	,274,	043.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	
		- <del></del>	Form	990	(2022)

232012 12-13-22

### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022 Open to Public

Inspection

Employer identification number 91-2074499

		AVANCE	,						91-2074499
Pa	art I	Reason for Public (	Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instruction	S.	
The	organ	ization is not a private found	ation because it is: (F	For lines 1 through 12, cl	heck only	one box.)			
1		A church, convention of ch	urches, or associatio	n of churches described	in <b>sectio</b>	n 170(b)(1	I)(A)(i).		
2		A school described in sect	ion 170(b)(1)(A)(ii). (	Attach Schedule E (Form	า 990).)				
3		A hospital or a cooperative	hospital service orga	anization described in se	ection 170	(b)(1)(A)(ii	ii).		
4		A medical research organiz	ation operated in cor	njunction with a hospital	described	in <b>sectio</b>	n 170(b)(1)(A)	(iii). Enter	the hospital's name,
		city, and state:							
5		An organization operated for	or the benefit of a col	llege or university owned	or operate	ed by a go	vernmental u	nit describe	ed in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)						
6	Ш	A federal, state, or local government	vernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).		
7	X	X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in							
	_	section 170(b)(1)(A)(vi). (C	omplete Part II.)						
8	Щ	A community trust describe	ed in <b>section 170(b)(</b>	(1)(A)(vi). (Complete Part	t II.)				
9		An agricultural research org	ganization described	in section 170(b)(1)(A)(	ix) operate	ed in conju	ınction with a	land-grant	college
		or university or a non-land-g	grant college of agrice	ulture (see instructions).	Enter the i	name, city	, and state of	the college	eor
		university:							
10		An organization that norma							
		activities related to its exen		· ·					•
		income and unrelated busin		(less section 511 tax) fro	m busines	ses acqui	red by the org	anization a	after June 30, 1975.
		See section 509(a)(2). (Con	•				201 1141		
11	$\mathbb{H}$	An organization organized a							
12		An organization organized a	· ·	•	•			-	
		more publicly supported or	•						Sneck the box on
		lines 12a through 12d that of <b>Type I.</b> A supporting orga	* *					-	aivina
а		the supported organization	· · · · · · · · · · · · · · · · · · ·	•	•	-			
		organization. <b>You must o</b>			majority o	i the direc	tors or trustee	23 01 1116 31	арроппід
b		Type II. A supporting org	-		ion with its	e sunnorte	ad organizatio	n(s) hy hay	inα.
		control or management o	="				-		
		organization(s). You mus			arrio porco	110 11101 00	introl of manag	jo ti lo oupi	501154
c	; [	☐ Type III functionally inte			in connect	tion with, a	and functional	lv integrate	ed with.
		its supported organization	-					.,	
c	ı 🗆	Type III non-functionally		·				ted organiz	zation(s)
		that is not functionally int	= ::					-	
		requirement (see instructi	ions). You must con	nplete Part IV, Sections	A and D,	and Part	V.		
e		Check this box if the orga	anization received a v	written determination from	m the IRS	that it is a	Type I, Type I	II, Type III	
		functionally integrated, or	Type III non-function	nally integrated supporting	ng organiz	ation.			
f	Ente	er the number of supported o	organizations						
		vide the following information			L (iu) lo the ergs	nization listed			I
	(	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10	in your governi	nization listed ng document?	(v) Amount of support (see in	•	(vi) Amount of other support (see instructions)
		Organization		above (see instructions))	Yes	No	support (see ii	istructions)	support (see instructions)
Tota	al								

Schedule A (Form 990) 2022 AVANCE, INC. 91-2074499 Page 2

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Calendar year (or fiscal year beginning in)  1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without charge  (a) 2018  (b) 2019  (c) 2020  (d) 2021  (e) 2022  51,932,753. 55,263,141. 57,093,161. 60,356,817. 65,664,611. 290  51,932,753. 55,263,141. 57,093,161. 60,356,817. 65,664,611. 290  205,001. 10,600,935. 926,252. 13	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to	
membership fees received. (Do not include any "unusual grants.")  Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  The value of services or facilities furnished by a governmental unit to	),310,483.
include any "unusual grants.")  Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  The value of services or facilities furnished by a governmental unit to	0,310,483.
ization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to	
or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to	
3 The value of services or facilities furnished by a governmental unit to	
furnished by a governmental unit to	
the organization without charge 122,918. 205,001. 10,600,935. 926,252. 13	
	1,855,106.
4 Total. Add lines 1 through 3 51,932,753. 55,386,059. 57,298,162. 70,957,752. 66,590,863. 303	2,165,589.
5 The portion of total contributions	
by each person (other than a	
governmental unit or publicly	
supported organization) included	
on line 1 that exceeds 2% of the	
amount shown on line 11,	
column (f)	
	2,165,589.
Section B. Total Support	7 - 7 - 7
Calendar year (or fiscal year beginning in) (a) 2018 (b) 2019 (c) 2020 (d) 2021 (e) 2022	(f) Total
	2,165,589.
8 Gross income from interest,	.,,
dividends, payments received on	
securities loans, rents, royalties,	
and income from similar sources 9,550. 37,287. 12,590. 6,021. 45,052.	110,500.
9 Net income from unrelated business	
activities, whether or not the	
business is regularly carried on	
10 Other income. Do not include gain	
or loss from the sale of capital assets (Explain in Part VI.) 499,836. 231,080. 282,951. 177,565. 57,244.	1,248,676.
,	3,524,765.
	7,324,703.
12 Gross receipts from related activities, etc. (see instructions)	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3)	
organization, check this box and stop here Section C. Computation of Public Support Percentage	
	99.55 %
14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  15 Public support percentage for 2021 (sheetly 6 A Rest III line 11)	
15 Public support percentage from 2021 Schedule A, Part II, line 14	,,,
16a 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and	X
stop here. The organization qualifies as a publicly supported organization	
b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box	`
and <b>stop here.</b> The organization qualifies as a publicly supported organization	
17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or mo	
and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization	
meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	
b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10%	or
more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the	
organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	H
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	

232022 12-09-22

### AVANCE, INC. Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support		1	T			
	ndar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	•		•	•		· —
0-	check this box and stop here						
	ction C. Computation of Publi					T T	
	Public support percentage for 2022 (I	, (,,	,	( //		15	<u>%</u>
	Public support percentage from 2021 ction D. Computation of Investigation					16	%
	•			no 13 column (f)		17	0/
	Investment income percentage for 20						<u>%</u>
	Investment income percentage from :					18   3 1/3% and line 1	7 is not
198	33 1/3% support tests - 2022. If the						
L	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the						
i.	line 18 is not more than 33 1/3%, che						
20	<b>Private foundation</b> If the organization						

232023 12-09-22

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022 AVANCE, INC. 91-2074499 Page **4** 

### Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

1	Are all of the organization's supported organizations listed by name in the organization's governing
	documents? If "No," describe in Part VI how the supported organizations are designated. If designated by
	class or purpose, describe the designation. If historic and continuing relationship, explain.

- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
3a		
OI:		
3b		
30		
3c		
4a		
Tu		
4b		
4c		
10		
5a		
Ja		
5b		
5c		
6		
0		
7		
8		
9a		
9b		
9c		
10a		
40.		
10b		

	11 3 3 (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
<u>Sec</u>	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes." explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No." describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete</i> <b>line 3</b> <i>below.</i>			
c	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	struction	(2)	
2	Activities Test. Answer lines 2a and 2b below.	401101	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
-	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
_	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
_	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		
_		_		_

232025 12-09-22

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022 AVANCE, INC. 91-2074499 Page **6** 

Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ıg Orgar	nizations		
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions.				
	All other Type III non-functionally integrated supporting organizations mus		•		
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
_3_	Other gross income (see instructions)	3			
_4	Add lines 1 through 3.	4			
_5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
_7	Other expenses (see instructions)	7			
_8_	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
_3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
_6	Multiply line 5 by 0.035.	6			
_7_	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Year	
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-functiona	lly integrate	ed Type III supporting orga	nization (see	
	instructions).				

Schedule A (Form 990) 2022

Fai	t v Type iii Non-Functionally integrated 509	(a)(3) Supporting Orga	(continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes			
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity		2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations			
4	Amounts paid to acquire exempt-use assets		4	
5	Qualified set-aside amounts (prior IRS approval required - pri	ovide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.		6	
7	Total annual distributions. Add lines 1 through 6.		7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive		
	(provide details in Part VI). See instructions.		8	
9	Distributable amount for 2022 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount		10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2022 (reason-			
	able cause required - explain in Part VI). See instructions.			
_3_	Excess distributions carryover, if any, to 2022			
a	From 2017			
b	From 2018			
c	From 2019			
d	From 2020			
е	From 2021			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2022 distributable amount			
<u>_i</u>	Carryover from 2017 not applied (see instructions)			
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2022 from Section D,			
	line 7: \$			
<u>a</u>	Applied to underdistributions of prior years			
<u>b</u>	Applied to 2022 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2022, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2022. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2023. Add lines 3j			
	and 4c.			
88	Breakdown of line 7:			
а	Excess from 2018			

Schedule A (Form 990) 2022

b Excess from 2019
 c Excess from 2020
 d Excess from 2021
 e Excess from 2022

Schedule A (Form 990) 2022 AVANCE, INC.	91-2074499	Page 8
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addit (See instructions.)	s 1 and 2; Part IV, Section t V, Section B, line 1e; Pa	n C,
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:		
FUNDRAISING PROCEEDS		
2018 AMOUNT: \$ 499,836.		
2019 AMOUNT: \$ 82,293.		
2020 AMOUNT: \$ 262,851.		
2021 AMOUNT: \$ 177,565.		
2022 AMOUNT: \$ 56,744.		
CHEVY SETTLE		
2019 AMOUNT: \$ 4,218.		
GAIN FROM DISCONTINUED OPERATIONS		
2019 AMOUNT: \$ 144,569.		
OTHER INCOME		
2020 AMOUNT: \$ 20,100.		
2022 AMOUNT: \$ 500.		

## Schedule B

(Form 990)

### **Schedule of Contributors**

OMB No. 1545-0047

2022

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

Name of the organization Employer identification number

AVANCE, INC. 91-2074499

	11111101, 1110.		
Organization type (chec	k one):		
Filers of:	Section:		
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization		
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation		
	527 political organization		
Form 990-PF	501(c)(3) exempt private foundation		
	4947(a)(1) nonexempt charitable trust treated as a private foundation		
	501(c)(3) taxable private foundation		
	on is covered by the <b>General Rule</b> or a <b>Special Rule</b> .  I (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.		
deneral nuie			
-	tion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.		
Special Rules			
sections 509(a) contributor, du	tion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under (1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one ring the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; -EZ, line 1. Complete Parts I and II.		
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.			
year, contributi is checked, ent purpose. Don't	tion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the ons exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box er here the total contributions that were received during the year for an exclusively religious, charitable, etc., complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively able, etc., contributions totaling \$5,000 or more during the year\$		
answer "No" on Part IV,	n that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it <b>must</b> line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify filing requirements of Schedule B (Form 990).		

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)

	9-
Name of organization	Employer identification number
AVANCE, INC.	91-2074499

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
1		\$\$	Person X Payroll				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
2		\$\$	Person X Payroll				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Occupation (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
	- Nume, dudices, dild En 1 1	\$	Person Payroll Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				

Schedule B (Form 990) (2022)

Page 3 Employer identification number Name of organization AVANCE, INC. 91-2074499

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Schedule B (Form 990) (2022)

Name of organization **Employer identification number** 91 - 2074499AVANCE, INC. Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Page 4

AVANCE, INC. 91-2074499

	LIST OF AFFILIATED CLUDED IN GROUP RETURN	STATEMENT 1
NAME OF ORGANIZATION	ORGANIZATION'S ADDRESS	EMPLOYER ID
AVANCE - AUSTIN, INC.	745 MANSELL AVENUE - AUSTIN, TX 78702	91-1916705
AVANCE - SAN ANTONIO, INC.	P.O. BOX 830487 - SAN ANTONIO, TX 78283	91-1780559
AVANCE - DALLAS, INC.	2060 SINGLETON BLVD., SUITE 103 - DALLAS, TX 75212	75-2699260
AVANCE - HOUSTON, INC.	4281 DACOMA STREET - HOUSTON,	91-1780562

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

AVANCE, INC.

**Employer identification number** 

91 - 2074499

Par	organizations Maintaining Donor Advise organization answered "Yes" on Form 990, Part IV, lin		nds or Accounts. Complete if the
	organization answered Tes On Form 990, Fait IV, iii	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(a) Berief daviesa farias	(b) i dilas ana sinsi asseants
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		advised funds
	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor a		
_	for charitable purposes and not for the benefit of the donor o		
Par			
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (for example, recrea	tion or education) Preservat	on of a historically important land area
	Protection of natural habitat	Preservat	on of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic stru	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a		
	historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated b	y the organization during the tax
	year		
4	Number of states where property subject to conservation eas		<u></u>
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing	conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing con	convetion accompants during the year
,	Amount of expenses incurred in monitoring, inspecting, nanc	and emorcing cons	servation easements during the year
8	Does each conservation easement reported on line 2(d) abov	re satisfy the requirements of section	170(h)(4)(R)(i)
•	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation		
•	balance sheet, and include, if applicable, the text of the footr	•	
	organization's accounting for conservation easements.		
Par	t III Organizations Maintaining Collections of	f Art, Historical Treasures, o	r Other Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its revenue statem	ent and balance sheet works
	of art, historical treasures, or other similar assets held for pub	olic exhibition, education, or research	in furtherance of public
	service, provide in Part XIII the text of the footnote to its finar	ncial statements that describes these	e items.
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its revenue statement	and balance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in	furtherance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		\$ <u></u>
			<u> </u>
2	If the organization received or held works of art, historical tre-	asures, or other similar assets for fin	ancial gain, provide
	the following amounts required to be reported under FASB A	SC 958 relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1		\$
b	Assets included in Form 990, Part X		

232051 09-01-22

Schedule D (Form 990) 2022

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Sche	edule D (Form 990) 2022 AVANCE, INC.							91-207	4499	Page 2
	rt III Organizations Maintaining Co	llections of Ar	t, Histo	orical Tre	asures, oi	Other	Similar	Assets	(continu	
3	Using the organization's acquisition, accession	n, and other record	ls, check	any of the t	following that	make sigi	nificant u	se of its	•	
	collection items (check all that apply):									
а	Public exhibition	C	t	Loan or exc	hange progra	ım				
b	Scholarly research	•			<u> </u>					
С	Preservation for future generations									
4	Provide a description of the organization's colle	ections and explain	n how th	ev further th	ne organizatio	n's exemp	t purpos	se in Part	XIII.	
5	During the year, did the organization solicit or r	· ·		•	-	-				
	to be sold to raise funds rather than to be main		•		•				Yes	☐ No
Pai	rt IV Escrow and Custodial Arrange									
	reported an amount on Form 990, Part			3				,	,	
1a	Is the organization an agent, trustee, custodian	or other intermed	liary for o	contribution	s or other ass	ets not in	cluded			
	on Form 990, Part X?		•						Yes	□ No
h	If "Yes," explain the arrangement in Part XIII an	nd complete the fo	llowing t	ahle:					00	
~	Too, explain the arrangement are arrangement	ia complete the le		abio.					Amount	
_	Beginning balance						1c			
							1d			
	Additions during the year						1e			
•	Distributions during the year						1f			
0-	Ending balance								Yes	No
	Did the organization include an amount on For					•			_	
	rt V Endowment Funds. Complete if t									
		(a) Current year		rior year	(c) Two year			ears hack	(e) Four	years back
4.		(u) carrent year	(5)	nor your	(G) Two your	o buok (	<b>1)</b> 111100 y	ouro buon	(0) 1 001	youro buok
1a	Beginning of year balance									
D	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
_	and programs					-				
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the currer		e (line 1g	g, column (a	)) held as:					
а	Board designated or quasi-endowment		_%							
b	Permanent endowment	%								
С	Term endowment%									
	The percentages on lines 2a, 2b, and 2c should	•								
За	Are there endowment funds not in the possess	sion of the organiza	ation that	t are held ar	nd administer	ed for the			г	
	organization by:									Yes No
	(i) Unrelated organizations								3a(i)	
	(ii) Related organizations								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organization								3b	
4	Describe in Part XIII the intended uses of the or		wment f	unds.						
Pai	rt VI Land, Buildings, and Equipme									
	Complete if the organization answered '	"Yes" on Form 990	), Part IV	, line 11a. S	See Form 990	, Part X, lir	ne 10.			
	Description of property	(a) Cost or o		` '	or other (other)		umulate	d	(d) Book	value
<b>a</b> -	Land	<del>                                     </del>	110116)	Dasis	` '	чері	COIGLIOIT			97 969
ıa	Land			າ	97,868.		911	546	1	97,868. 407 198

Schedule D (Form 990) 2022

967,847.

924,258.

3,402,329.

5,158.

6,870,838.

1,860,206.

414,943.

e Other

c Leasehold improvements

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

7,838,685.

2,784,464.

420,101.

Schedule D (Form 990) 2022 AVANCE, INC.  Part VIII Investments - Other Securities.			-2074499 Page
Complete if the organization answered "Yes" o	n Form 990 Part IV line	11h See Form 990 Part X line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	of year market value
	(b) Book value	(c) Method of Valuation. Cost of end	-or-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o	n Form 000 Part IV line	11c See Form 900 Bart V line 13	
			-f
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	-ot-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)  Part IX Other Assets.			
	n Form 000 Dort IV line	11d Con Form 000 Dort V line 15	
Complete if the organization answered "Yes" o		11d. See Form 990, Part A, line 15.	(la) Da alcualua
	escription		(b) Book value
(1) RIGHT OF USE LEASE ASSETS			5,887,871
(2) DUE FROM RELATED PARTIES			14,433
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
	15\		5,902,304
Total. (Column (b) must equal Form 990, Part X, col. (B) line  Part X Other Liabilities.	15.)		3,302,304
	- Farma 000 David IV line	11. a. 11. Can Farma 000 Dark V line 05	
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	The or Tit. See Form 990, Part X, line 25.	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) OPERATING LEASE LIABILITIES			5,902,187
(3)			
(4)			
(5)			
(6)			
• •			
(7)			
(8)			
(9)			= 2.2
Total, (Column (b) must equal Form 990, Part X, col. (B) line.	25.)		5,902,187

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Schedule D (Form 990) 2022

Par	t XI Reconciliation of Revenue per Audited Financial S		ie per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV	, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1		
а	Net unrealized gains (losses) on investments			
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b			
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line t XII   Reconciliation of Expenses per Audited Financial S	12.)	5	
Pai		=	ses per neturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV		1.1	
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	ا م ا		
а	Donated services and use of facilities			
b	Prior year adjustments			
С.	Other losses			
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 4. 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)		4.	
	Add lines 4a and 4b			
5 Par	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line t XIII Supplemental Information.	<u> 9 18.)                                      </u>	5	
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a ar	nd 1: Part IV lines 1h and 2h: I	Part V line 1: Part Y line 2: Part	ΥI
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide		art v, iii e 4, 1 art X, iii e 2, 1 art	Λι,
	za ana 45, ana 1 are xii, imoo za ana 45. 7 100 compote ano pare to provide	any additional information.		
PART	X, LINE 2:			
THE	ORGANIZATION IS EXEMPT FROM FEDERAL INCOME TAXES UNDER	SECTION		
501(	C)(3) OF THE INTERNAL REVENUE CODE, EXCEPT TO THE EXTER	NT THAT IT HAS		
UNRE	LATED BUSINESS INCOME. THE ORGANIZATION DID NOT HAVE TA	AXABLE UNRELATED		
BUSI	NESS INCOME DURING THE YEAR ENDED JUNE 30, 2023. THE OF	RGANIZATION'S		
	VALUE OF THE DOUBLETT OF THE PROPERTY THE TARK			
ESTI	MATE OF THE POTENTIAL OUTCOME OF ANY UNCERTAIN TAX ISSU	JES IS SUBJECT		
по м	AND COMPANDED A COROCAMENTO OF DELEVAND DICKS FACOS AND CO	I D CI I M C M A N C E C		
TO M	ANAGEMENT'S ASSESSMENT OF RELEVANT RISKS, FACTS, AND C	IRCUMSTANCES		
EXIC	TING AT THE TIME. THE ORGANIZATION USES A MORE LIKELY	την νομ		
EXID	TING AT THE TIME, THE ORGANIZATION COED A MORE DIRECT	IIIAN NOI		
THRE	SHOLD FOR FINANCIAL STATEMENT RECOGNITION AND MEASUREM	NT OF A TAX		
	I IIII IIII ABOOMIII AMD IIIII MADAMII	<b></b>		
POSI	TION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. TO	THE EXTENT THAT		
THE	ORGANIZATION'S ASSESSMENT OF SUCH TAX POSITION CHANGES	, THE CHANGE IN		
ESTI	MATE IS RECORDED IN THE PERIOD IN WHICH THE DETERMINAT	ON IS MADE. THE		

Schedule D (Form 990) 2022 AVANCE, INC.	91-2074499	Page <b>5</b>
Schedule D (Form 990) 2022 AVANCE, INC.  Part XIII Supplemental Information (continued)		
ORGANIZATION REPORTS TAX-RELATED INTEREST AND PENALTIES, IF APPLICABLE, AS		
A COMPONENT OF INCOME TAX EXPENSE AS INCURRED. AS OF JUNE 30, 2023, NO		
- CONTONENT OF INCOME TAX EACENDE AS INCOMED. AS OF COME 30, 2023, NO		
UNCERTAIN TAX POSITIONS HAVE BEEN IDENTIFIED.		

### SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization					Employer ide	ntification number	
AVANCE, INC.					91-207449	9	
Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.							
required to complete this part.  1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.  a Mail solicitations e Solicitation of non-government grants  b Internet and email solicitations f Solicitation of government grants  c Phone solicitations g Special fundraising events  d In-person solicitations  2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No  b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.							
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have con or con contribu	itrol of	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No				
Total							
3 List all states in which the organizatio or licensing.	n is registered or licensed to solicit o	ontrib	utions	or has been notified	it is e	exempt from req	gistration

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2022

AVANCE, INC. Schedule G (Form 990) 2022 Page 2 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events SAN ANTONIO MOTHERHOUSTON INSPIRING (add col. (a) through OF THE YEAR DREAM col. (c)) (event type) (event type) (total number) 198,001. 125,853. 50,805. 374,659. 1 Gross receipts 184,741 87,603. 45,571 317,915. 2 Less: Contributions Gross income (line 1 minus line 2) 13,260. 38,250. 5,234 56,744. 4 Cash prizes 5 Noncash prizes 219. Direct Expenses 2,514. 4,370. 38,881. 6 Rent/facility costs 27,996. 17,206. 1,447. 46,649. 7 Food and beverages 11,060. 18,025. 29,085. 8 Entertainment 16,836. 4,813. 14,853 36,502. Other direct expenses 151,336. **10** Direct expense summary. Add lines 4 through 9 in column (d) -94,592. 11 Net income summary. Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (d) Total gaming (add (b) Pull tabs/instant (a) Bingo (c) Other gaming Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes Yes No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain: \_

Schedule G (Form 990) 2022

232082 10-27-22

Schedule G (Form 990) 2022 AVANCE, INC.	91-207	4499	Page 3
11 Does the organization conduct gaming activities with nonmembers?	[	Yes	☐ No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity form			
to administer charitable gaming?	[	Yes	O No
13 Indicate the percentage of gaming activity conducted in:			
a The organization's facility		13a	%
<b>b</b> An outside facility		13b	%
14 Enter the name and address of the person who prepares the organization's gaming/special events books and	records:		
Name			
Address			
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue	?[	Yes	☐ No
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization \$ and to of gaming revenue retained by the third party \$	he amount		
c If "Yes," enter name and address of the third party:			
Name			
Address			
16 Gaming manager information:			
Name			
Gaming manager compensation \$			
Description of services provided			
Director/officer Employee Independent contractor			
17 Mandatory distributions:			
<b>a</b> Is the organization required under state law to make charitable distributions from the gaming proceeds to			
retain the state gaming license?	Г	Yes	☐ No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or s	nent in the		
organization's own exempt activities during the tax year \$	pone in the		
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) a	nd (v): and Part I	Il lines 9	9b 10b
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	(v), and r are n	,	05, 105,

Schedule G	(Form 990) AVANCE, INC.	91-2074499	Page 4
Part IV	(Form 990) AVANCE, INC.  Supplemental Information (continued)		
	·		

#### SCHEDULE I (Form 990)

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

2022

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization  AVANCE / INC.							91–2074499
Part I General Information on Grants a	nd Assistance						
Does the organization maintain records to criteria used to award the grants or assist      Describe in Part IV the organization's properties.  Part II Grants and Other Assistance to II	tance?ocedures for monitor	oring the use of grant	funds in the United	l States.			Yes X No
recipient that received more than \$					anization answered	es on Form 990, Fait	iv, in e z i, ioi arry
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
AVANCE, INC 824 BROADWAY STREET, SUITE 204 SAN ANTONIO, TX 78215	74-1769114	501(C)(3)	40,000.	0.			AFFILIATE FEES FOR PROGRAM SERVICES
			,				
<ul> <li>2 Enter total number of section 501(c)(3) ar</li> <li>3 Enter total number of other organizations</li> </ul>		•					

AVANCE, INC. 91-2074499 Schedule I (Form 990) 2022 Page 2 Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(f) Description of noncash assistance recipients cash grant cash assistance Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

232102 10-31-22 Schedule I (Form 990) 2022 39

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

AVANCE, INC.

Part I Questions Regarding Compensation

Yes No.

			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
				1
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
				1
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			1
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			1
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			1
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			1
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			1
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			1
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) DR. TERESA GRANILLO	(i)	0.	0.	0.	0.	0.	0.	0.	
	(ii)	200,396.	0.	0.	3,922.	6,876.	211,194.	0.	
(2) LUZ FLORES	(i)	178,188.	0.	0.	1,705.	7,460.	187,353.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) KAVIN A. MONTGOMERY	(i)	165,922.	0.	0.	3,446.	7,460.	176,828.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) SUSAN S. THOMPSON	(i)	160,949.	0.	0.	3,214.	489.	164,652.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) CINDY TRAN	(i)	146,136.	0.	0.	3,120.	7,460.	156,716.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
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	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Page 2

#### **SCHEDULE 0** (Form 990)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for the latest information.

Inspection **Employer identification number** 

AVANCE INC. 91-2074499 PART III LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: PRE-SCHOOL READINESS AND GAUGES THE PROGRESS AND OUTCOMES OF CHILDREN FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: COUPLES GAIN ACCESS TO MARRIAGE EDUCATION SERVICES SO THAT THEY CAN ACQUIRE THE SKILLS AND KNOWLEDGE NECESSARY TO FORM AND SUSTAIN A HEALTHY MARRIAGE FOR THE OVERALL WELL-BEING OF THEIR CHILDREN. THIS PROGRAM IS IN RESPONSE TO THE NATIONAL HISPANIC HEALTHY MARRIAGE INITIATIVE, AND THE COUPLE'S PARTICIPATION IS ENTIRELY VOLUNTARY ADULT LITERACY - THESE PROGRAMS INVOLVE A CONTINUUM OF LEARNING THAT ENABLES INDIVIDUALS TO ACHIEVE THEIR GOALS, TO DEVELOP THEIR KNOWLEDGE AND POTENTIAL, AND TO PARTICIPATE FULLY IN SOCIETY. FORM 990, PART VI, SECTION B, LINE 11B: THE GROUP FORM 990 IS DISTRIBUTED TO EACH CHAPTER'S BOARD FOR REVIEW PRIOR TO FILING. THE AUDIT COMMITTEES OF EACH BOARD WILL REVIEW. FORM 990, PART VI, SECTION B, LINE 12C: OFFICERS DIRECTORS, AND KEY STAFF ARE REQUIRED TO DISCLOSE ANY CONFLICTS OF INTEREST ANNUALLY BY SIGNING A DISCLOSURE STATEMENT IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICT OF INTEREST, INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS AND MEMBERS OF COMMITTEES WITH GOVERNING BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT. AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS. AND AFTER ANY DISCUSSION WITH THE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

Schedule O (Form 990) 2022 Page 2

Schedule O (Form 990) 2022	Page 2
Name of the organization  AVANCE, INC.	Employer identification number 91-2074499
INTERESTED PERSON, HE/SHE SHALL LEAVE THE GOVERNING BOARD OR COMMITTEE	
MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND	
VOTED UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A	
CONFLICT OF INTEREST EXISTS.	
IF THE GOVERNING BOARD OR COMMITTEE HAS REASONABLE CAUSE TO BELIEVE A	
MEMBER HAS FAILED TO DISCLOSE ACTUAL OR POSSIBLE CONFLICTS OF INTEREST, IT	
SHALL INFORM THE MEMBER OF THE BASIS FOR SUCH BELIEF AND AFFORD THE MEMBER	
AN OPPORTUNITY TO EXPLAIN THE ALLEGED FAILURE TO DISCLOSE. IF, AFTER	
HEARING THE MEMBER'S RESPONSE AND AFTER MAKING FURTHER INVESTIGATION AS	
WARRANTED BY THE CIRCUMSTANCES, THE GOVERNING BOARD OR COMMITTEE DETERMINES	
THE MEMBER HAS FAILED TO DISCLOSE AN ACTUAL OR POSSIBLE CONFLICT OF	
INTEREST, IT SHALL TAKE APPROPRIATE DISCIPLINARY AND CORRECTIVE ACTION.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE COMPENSATION OF THE EXECUTIVE DIRECTORS IS REVIEWED AND APPROVED BY THE	
CHAPTER BOARD OF DIRECTORS. EVERY THREE YEARS, AVANCE, INC. COMPLETES A	
COMPENSATION STUDY AND THE RESULTS ARE USED TO DETERMINE THE APPROVED	
SALARY. A REVIEW WAS LAST CONDUCTED IN 2021.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FINANCIAL STATEMENTS,	
AND FORM 990 ARE AVAILABLE UPON REQUEST.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
CONTRACTED SERVICES - PROGRAM:	
PROGRAM SERVICE EXPENSES 25,858.	
MANAGEMENT AND GENERAL EXPENSES 0.	
FUNDRAISING EXPENSES 0.	
232212 10-28-22	Schedule 0 (Form 990) 2022

Schedule O (Form 990) 2022		Page 2
Name of the organization AVANCE, INC.		Employer identification number 91-2074499
TOTAL EXPENSES	25,858.	
CONTRACTED SERVICES:		
PROGRAM SERVICE EXPENSES	1,110,243.	
MANAGEMENT AND GENERAL EXPENSES	386,938.	
FUNDRAISING EXPENSES	27,183.	
TOTAL EXPENSES	1,524,364.	
MEDICAL & EMPLOYMENT TESTING FEES:		
PROGRAM SERVICE EXPENSES	91,150.	
MANAGEMENT AND GENERAL EXPENSES	4,632.	
FUNDRAISING EXPENSES	0.	
TOTAL EXPENSES	95,782.	
EMPLOYER RECRUITMENT COSTS:		
PROGRAM SERVICE EXPENSES	0.	
MANAGEMENT AND GENERAL EXPENSES	450.	
FUNDRAISING EXPENSES	0.	
TOTAL EXPENSES	450.	
PAYROLL FEES:		
PROGRAM SERVICE EXPENSES	0.	
MANAGEMENT AND GENERAL EXPENSES	185,069.	
FUNDRAISING EXPENSES	0.	
TOTAL EXPENSES	185,069.	
PRE-EMPLOYMENT SCREENING:		
PROGRAM SERVICE EXPENSES	22,047.	
232212 10-28-22		Schedule O (Form 990) 2022

Schedule O (Form 990) 2022 Page **2** 

Schedule O (Form 990) 2022		Page 2
Name of the organization AVANCE, INC.		Employer identification number 91-2074499
MANAGEMENT AND GENERAL EXPENSES	1,409.	
FUNDRAISING EXPENSES	489.	
TOTAL EXPENSES	23,945.	
T&TA CONSULTANTS:		
PROGRAM SERVICE EXPENSES	1,620,292.	
MANAGEMENT AND GENERAL EXPENSES	25,603.	
FUNDRAISING EXPENSES	0.	
TOTAL EXPENSES	1,645,895.	
GRANT WRITING:		
PROGRAM SERVICE EXPENSES	0.	
MANAGEMENT AND GENERAL EXPENSES	0.	
FUNDRAISING EXPENSES	69,842.	
TOTAL EXPENSES	69,842.	
OTHER PROFESSIONAL SERVICES:		
PROGRAM SERVICE EXPENSES	195,306.	
MANAGEMENT AND GENERAL EXPENSES	85,825.	
FUNDRAISING EXPENSES	2,565.	
TOTAL EXPENSES	283,696.	
CUSTODIAL CONTRACT SERVICES:		
PROGRAM SERVICE EXPENSES	787,169.	
MANAGEMENT AND GENERAL EXPENSES	42,632.	
FUNDRAISING EXPENSES	0.	
TOTAL EXPENSES	829,801.	

Schedule O (Form 990) 2022 Page 2 Name of the organization **Employer identification number** AVANCE, INC. 91-2074499 SECURITY GUARD: PROGRAM SERVICE EXPENSES 91,547. MANAGEMENT AND GENERAL EXPENSES 1,148. FUNDRAISING EXPENSES TOTAL EXPENSES 92,695. SUBRECIPIENT CONTRACT SERVICES: PROGRAM SERVICE EXPENSES 6,807,917. MANAGEMENT AND GENERAL EXPENSES FUNDRAISING EXPENSES TOTAL EXPENSES 6,807,917. TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 11,585,314.

#### **SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

AVANCE, INC.						91-2074499			
Part I Identification of Disregarded Entities. Com	nplete if the organization answered "	Yes" on Form 990, Part IV, line 33	3.						
(a)	(b)	(c)	(d)	(d) (e)			(f)		
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state of foreign country)	or Total inco	me End-of-yea	r assets		ontrolling ntity	9	
Part II Identification of Related Tax-Exempt Organizations during the tax year.	l nizations. Complete if the organizat	tion answered "Yes" on Form 990	), Part IV, line 34, t	Decause it had one	or more	related tax-exer	mpt		
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		(g) Section 512(b)(13 controlled entity?		
		, , , , , , , , , , , , , , , , , , , ,		501(c)(3))			Yes	No	
AVANCE, INC - 74-1769114									
824 BROADWAY STREET, SUITE 204	FAMILY SUPPORT AND								
SAN ANTONIO, TX 78215	EDUCATION	TEXAS	501(C)(3)	LINE 7	N/A			Х	
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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

organization treated at a partitioning stating and tax year.											
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total Share of end-of-year assets	Disproportionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General of managing partner?	Percentage ownership	
		country)		sections 512-514)		833013	Yes	No	K-1 (Form 1065)	Yes N	<u></u> اد
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	tion b)(13) rolled tity?
		,						Yes	No

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a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

Page 3

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Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

<b>b</b> Giπ, grant, or capital contribution	n to related organization(s)				מו	_ ^	
c Gift, grant, or capital contribution	n from related organization(s)				1c		Х
	or related organization(s)				1d		Х
	ated organization(s)				1e		Х
f Dividends from related organizat	tion(s)				1f		Х
	ation(s)				1g		X
h Purchase of assets from related	organization(s)				1h		X
i Exchange of assets with related	organization(s)				1i		X
j Lease of facilities, equipment, or	r other assets to related organization(s)				1j		X
k Lease of facilities, equipment, or	r other assets from related organization(s)				1k		X
	bership or fundraising solicitations for related organ				11	Х	
m Performance of services or mem	bership or fundraising solicitations by related organ	nization(s)			1m	Х	
n Sharing of facilities, equipment,	mailing lists, or other assets with related organization	on(s)			1n		Х
o Sharing of paid employees with					10	Х	
p Reimbursement paid to related of	organization(s) for expenses				<b>1</b> p	Х	
q Reimbursement paid by related	organization(s) for expenses				1q		X
r Other transfer of cash or propert	ty to related organization(s)				1r	Х	
	ty from related organization(s)				1s		X
2 If the answer to any of the above	e is "Yes," see the instructions for information on w	ho must complete th	is line, including covered re	elationships and transaction thresholds.			
	(a)	(b)	(c)	(d)			
Name of	(a) f related organization	Transaction	Amount involved	Method of determining amount inv	olved		
		type (a-s)					
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
232163 09-14-22				Schedule	R (Forr	n 990)	2022

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?  Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box of Schedule K-	General managin partner	(k) Percentage ownership
	-									

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Part VII	Supplemental Information		
	Provide additional information for responses to questions on Schedule R. See instructions.		
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